PEGUIS FIRST NATION

Consolidated Financial Statements For the year ended March 31, 2021

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Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of Peguis First Nation and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council of Peguis First Nation. The preparation of periodic financial statements involves the use of estimates and approximations because the precise determination of financial information frequently depend on future events. The financial statements have been prepared by management within reasonable limits of materiality and within the framework of Canadian public sector accounting standards.

The First Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the First Nation's assets are appropriately accounted for and adequately safeguarded.

The Peguis First Nation Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

BDO Canada LLP, Chartered Professional Accountants, as the First Nation's appointed external auditor, has audited the consolidated financial statements. The Independent Auditor's Report is addressed to the Members and appears on the following page. The opinion is based upon an examination conducted in accordance with Canadian auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the consolidated financial statements are free of material misstatement and present fairly the financial position and results of operations of the First Nation in accordance with Canadian public sector accounting standards. BDO Canada LLP has full and free access to the Council.

Chief Glenn Hudson



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Independent Auditor's Report

To the Members of Peguis First Nation

Qualified Opinion

We have audited the accompanying consolidated financial statements of Peguis First Nation and its components ("the First Nation"), which comprise the consolidated statement of financial position as at March 31, 2021, and the consolidated statements of operations, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of matters described in the Bases for Qualified Opinion paragraph, the consolidated financial statements present fairly, in all material respects, the financial position of Peguis First Nation as at March 31, 2021 and the results of its operations, its consolidated changes in net debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Bases for Qualified Opinion

We were unable to obtain a third party confirmation to provide sufficient and appropriate evidence to support the existence and completeness of demand debt owing by the First Nation (Note 8). Therefore, we were not able to determine whether any adjustments might be necessary to interest expense, annual surplus, cash flows from operations for the year ended March 31, 2021, and demand debt, net debt and accumulated surplus as at March 31, 2021.

The First Nation submitted claims and has funding disputes for flood expenditures in the amount of \$4,415,502 (\$5,915,501 in 2020) (Note 6), the valuation and collectibility of which is not susceptible of satisfactory audit verification as at the year end. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the First Nation and claimed to the funders. Therefore, we were not able to determine whether any adjustments might be necessary to other revenues, annual deficit, and cash flows from operations for the years ended March 31, 2021 and 2020, financial assets as at March 31, 2021 and 2020, and accumulated surplus as at March 31, 2021 and 2020. Our audit opinion on the consolidated financial statements for the year ended March 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

During the past few years, the First Nation has debt financed and loaned funds for investments to its affiliates, Chief Peguis Investment Corporation, Peguis Development Corporation and Chief Peguis Investment Trust in the amount of \$24,462,550 (Note 5 and Note 7). We were unable to obtain sufficient appropriate audit evidence over the recoverable value or completeness of these loans. Therefore, we were not able to determine whether any adjustments might be necessary to valuation impairment expenses, annual surplus, and cash flows from operations for the year ended March 31, 2021, accounts receivable, investments and financial assets as at March 31, 2021, and accumulated surplus as at March 31, 2021. Our audit opinion on the consolidated financial statements for the year ended March 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

The First Nation has affiliates and contractors who manage construction contracts for their interests. The account payables related to these construction projects is not susceptible to satisfactory audit verification. We were unable to obtain sufficient appropriate audit evidence over the completeness of accounts payable. Therefore, we were not able to determine whether any adjustments might be necessary to expenses, annual surplus, cash flows from operations for the year ended March 31, 2021, accounts payable, net debt and tangible capital assets and accumulated surplus as at March 31, 2021. Our opinion for the year ended March 31, 2020 was modified accordingly.



We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the First Nation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 3 to the financial statements which indicates that management has assessed that the First Nation's debt servicing requirements and level of third party debt indicate the existence of a material uncertainty that may cast doubt about the First Nation's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the First Nation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the First Nation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the First Nation's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the First Nation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the First Nation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the First Nation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the entities or business activities within the First Nation to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Winnipeg, Manitoba October 15, 2021

PEGUIS FIRST NATION Consolidated Statement of Financial Position

March 31		2021	2020
Financial Assets			
Cash and bank	\$	6,322,621	\$ 7,020,877
Restricted cash (Note 4)		6,089,464	1,993,044
Accounts receivable (Notes 5)		28,565,869	21,062,283
Due from government and government organizations (Note 6))	5,669,513	12,194,281
Long-term investments (Note 7)		1,183,599	1,183,599
		47,831,066	43,454,084
Liabilities			
Demand loans (Note 8)		136,398,142	122,727,910
Accounts payable (Note 9)		9,149,346	10,621,140
Accrued termination entitlement (Note 10)		2,427,921	2,486,851
Unexpended funding (Note 11)		11,393,508	8,819,969
Long-term debt (Note 12)		10,331,978	9,123,125
. ,		169,700,895	153,778,995
	_	100,100,000	100,770,000
Net debt	('	121,869,829)	(110,324,911)
Man Changelal Assets			
Non-financial Assets Tangible conital assets (Nets 12)		157 270 020	151,902,814
Tangible capital assets (Note 13) Inventories		157,370,038 17,258	41,732
Prepaid expenses		346,789	39,986
i Topala oxpenses	_	340,709	55,500
		157,734,085	151,984,532
Accumulated surplus (Note 14)	\$	35,864,256	\$ 41,659,621

Commitments and contingencies (Note 16)

Approved by the First Nation:		
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And Super 1 Councillor	philsteld co	uncillo
Onfo. Councillor		

PEGUIS FIRST NATION Consolidated Statement of Operations

For the year ended March 31		2021	2020
	Budget	Actual	Actual
Revenue First Peoples Development Inc. Gaming revenue Federal Government Transfers - Operating (Note 15) Federal Government Transfers - Capital (Note 15) Provincial Government Transfers	\$ 1,553,466 3,580,000 48,322,926 10,638,502	\$ 2,307,514 805,641 72,020,872 5,907,180	\$ 2,425,688 4,442,382 56,035,024 9,100,000
 Operating (Note 15) Rental and tuition recoveries 	400,000	987,130 1,210,466	1,716,934 510,623
Other income (Note 17)	14,237,760	9,634,483	20,997,590
	78,732,654	92,873,286	95,228,241
Expenses Social Services School Operations Band Administration PHP, PS and Special Programs VLT Operation o/a Peguis Gaming Commission Medical Services Set Programs Medical Services Flexible Funding Model Set Funded Programs - Education Capital Housing Tobacco Tax Treaty Committee	6,869,396 7,563,572 6,609,229 3,768,102 3,823,879 4,901,669 1,887,123 2,863,539 2,619,097	7,882,951 5,349,600 29,402,007 5,327,100 748,792 4,287,092 4,972,250 4,552,538 2,090,528 384,965 1,078,945	6,780,337 7,673,672 18,417,359 5,253,156 3,806,284 4,449,008 3,448,268 2,891,396 2,415,770 614,333 2,808,642
Training and Employment Personal Care Home Al-Care Treatment Centre Roads and Public Works Plant and Teacherages Student Transportation Emergency Operations Centre TLE Office	1,553,466 2,683,712 1,788,851 3,044,700 1,750,490 1,645,022	2,920,291 2,469,275 1,718,492 1,731,050 1,391,330 1,162,595 539,050 859,795	3,771,228 2,341,673 2,087,163 1,756,875 1,511,463 1,429,235 348,545 1,016,550
Set Funded Programs - Band Fisher Ambulance Service Institutional Care - Type 1 CMHC Projects Lands and Membership Sump Pump Elders Gathering	1,179,938 645,895 - 562,030 314,927 -	681,368 701,964 108,363 1,585,212 289,078 59,950	440,152 765,327 468,330 996,558 422,607 55,505 1,464
Fire Hall Cultural Community Services Summer Work Experience Skills Link Radio Payroll Policing and Security Women's Project	- 83,280 - - - - -	89,161 209,774 1,526,028 79,557 - 87,335 75,764	227,670 194,701 3,249,865 371,184 4,185 84,225 1,712 87,242
Traditional Health - Trust Elderly Persons Home Housing Financing Initiative Economic Development	13,092,395 384,000	55,176 - - -	163,660 35,924 7,700 15,045,524

PEGUIS FIRST NATION Consolidated Statement of Operations (continued)

For the year ended March 31		2021	2020
	Budget	Actual	Actual
PIPD	-	60,000	99,558
Map and Prevention	-	48,000	-
Construction of Multi-Units	-	40,495	43,105
S500 and S501 Projects	-	402,354	13,471
Own Source development	-	4,751,658	2,000,000
Red Eagle Bingo Committee	-	317,894	272,482
PFN Environmental Training	-	-	(3,743)
Community Garden	-	-	30,469
Housing 6 Plex	-	172	1,924
Rights to Water	-	6,970	-
Capacity planning	-	33,913	-
Plishka	-	22,504	25,080
Renovation Project	-	-	423,730
Elders Preconstruction - Enbridge	-	-	1,095
HRV	-	-	43,100
Severe Weather Emergency	-	-	2,370,075
Community Well Being	-	2,988,974	234,913
Hometown Hockey	-	8,316	264,921
COVID 19		5,570,025	-
	72,674,761	98,668,651	101,264,672
Annual surplus (deficit)	\$ 6,057,893	(5,795,365)	(6,036,431)
Accumulated surplus, beginning of year		41,659,621	47,696,052
Accumulated surplus, end of year		\$ 35,864,256	\$ 41,659,621

PEGUIS FIRST NATION Consolidated Statement of Changes in Net Debt

For the year ended March 31				2021	2020
	_	Budget		Actual	Actual
Annual surplus (deficit)	\$	6,057,893	\$	(5,795,365)	\$ (6,036,431)
Acquisition of tangible capital assets		(10,638,502)		(10,621,491)	(25,947,665)
Inventories		-		24,474	1,066
Prepaid expenses		-		(306,803)	18,868
Amortization of tangible capital assets	_	4,152,161		5,154,267	4,837,607
Increase in net debt	\$	(428,448)		(11,544,918)	(27,126,555)
Net debt, beginning of year			_	(110,324,911)	(83,198,356)
Net debt, end of year			\$	(121,869,829)	\$ (110,324,911)

PEGUIS FIRST NATION Consolidated Statement of Cash Flows

For the year ended March 31	2021 2020				
Net Inflow (Outflow) of Cash Related to the Following Activ	itie	s:			
Operating Activities Annual deficit Adjustments for items not affecting cash	\$	(5,795,365)	\$	(6,036,431)	
Amortization of capital assets	_	5,154,267		4,837,607	
		(641,098)		(1,198,824)	
Net change in non-cash working capital balances (Note 18)		(218,332)		(1,527,648)	
Cash used in operating activities	_	(859,430)		(2,726,472)	
Capital Activities Purchase of capital assets	_	(10,621,491)		(25,947,665)	
Investing Activities Investment acquisition	_			(113,625)	
Financing Activities Demand and long term loan proceeds Long-term debt repayment		24,699,606 (9,820,521)		32,918,337 (753,872)	
Cash provided by financing activities		14,879,085		32,164,465	
Increase in cash and bank		3,398,164		3,376,703	
Cash and bank, beginning of year		9,016,921		5,640,218	
Cash and bank, end of year	\$	12,415,085	\$	9,016,921	
Represented by Cash and bank Restricted cash	\$	6,322,621 6,089,464	\$	7,020,877 1,993,044	
	\$	12,412,085	\$	9,013,921	
Supplementary Information Interest paid	\$	2,881,145	\$	106,749	

For the year ended March 31, 2021

1. Summary of Significant Accounting Policies

a) Basis of Accounting

These financial statements were prepared using the accrual basis of accounting in accordance with Canadian public sector accounting standards. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

b) Basis of Consolidation

The Peguis First Nation reporting entity includes the Peguis First Nation government and all related entities which are accountable to Peguis First Nation and are either owned or controlled by Peguis First Nation.

These financial statements consolidate the assets, liabilities and results of operations for Peguis First Nation and use accounting standards which lend themselves to consolidation. All inter-entity balances have been eliminated on consolidation, but in order to present the results of operations for each specific segment, transactions amongst programs have been eliminated on the segment disclosures separately.

The following entities' results of operations are included in these financial statements under the full consolidation method:

Unincorporated Departments

Peguis School Board

Peguis Health Services

Peguis Training and Employment

Peguis Gaming Commission

Peguis Treaty Committee

Peguis Recreation Committee

Peguis Arena Committee

Peguis TLE Implementation Office

Subsidiaries and Incorporated Non-Profits (100% owned/controlled)

Peguis Senior Centre Inc.

Fisher Ambulance Service Ltd.

Peguis Al-Care Treatment Centre Board of Directors Inc.

6223291 Manitoba Ltd.

6780734 Manitoba Ltd.

Peguis Housing Authority Inc.

CP Industries Limited Partnership

Chief Peguis One Stop Limited Partnership

Chief Peguis Pharmacy Limited Partnership

The Tobacco Store Limited Partnership

Selkirk One Stop Limited Partnership

For the year ended March 31, 2021

1. Summary of Significant Accounting Policies (continued)

c) <u>Investments</u>

Investments in loans and portfolio investments are initially recorded at cost. Valuation allowances are used to reflect loans receivable at the lower of cost and net recoverable value.

d) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined, with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are the transfer of assets that are recognized and released by the payor government and are not representative of the full benefit of the recipient government's treaty entitlements. Government transfers are not the result of an exchange transaction, are not expected to be repaid in the future or are the result of a direct financial return.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

e) Tangible Capital Assets

Tangible capital assets are stated at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at purchased fair value at the time of the contribution, with a corresponding amount recorded as revenue. Crown lands received by Treaty Land Entitlement process are not recorded unless these are purchased by the First Nation.

Amortization based on the estimated useful life of the asset is recorded once the asset is available for productive use as follows:

Infrastructure Buildings Equipment Automotive 5% straight-line basis 20 to 40 years straight-line basis 6 % to 20% straight-line basis 20% straight-line basis

For the year ended March 31, 2021

Summary of Significant Accounting Policies (continued)

f) Measurement Uncertainty

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from management's best estimates as additional information becomes available in the future.

Measurement uncertainty exists specifically in the determination of accounts receivable, loans receivable and long-term investments, useful life capital assets, termination entitlements and unexpended funding. The recovery of eligible costs and reconciliation of funding provided for emergency flood operations and other restricted funding is dependent upon future events.

g) Employee Future Benefits

The First Nation maintains a defined contribution pension plan for its personnel. Expenses for this plan are equal to the First Nation's required contribution for the year.

The First Nation also offers termination benefits to its employees upon voluntary or involuntary termination of employment. The liability for this plan is determined using the projected benefit method and based on best estimate assumptions based on the employees' projected tenure and salary. The First Nation's expense is recorded as the change in the liability for the year.

h) Restricted Cash

Restricted cash balances represent assets segregated for use for replacement reserves in accordance with CMHC and FNIHB operating agreements. Restricted cash includes trust funds held by ISC and legal counsel and cash held as security for long term debt.

i) <u>Liability for Contaminated Sites</u>

Liabilities for remediation of a contaminated site are recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the First Nation is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. At each financial reporting date, the First Nation reviews the carrying amount of any liability and remeasures.

j) Provision for Losses on Loan Guarantees

A provision for losses on loan guarantees is recorded when it is determined that the loss is likely and the amount of the provision can be estimated. The provision is reviewed on a ongoing basis and changes in the provision are recorded as expense in the year they become known.

For the year ended March 31, 2021

2. Nature of Entity

The First Nation is a non-profit, non-taxable entity and is engaged in the social, cultural, educational and economic development of First Nation members of Peguis First Nation. The First Nation provides services such as fire, ambulance, public works, community planning, parks and recreation, library and other general government operations. These financial statements do not include the Peguis First Nation TLE Trust, Peguis First Nation Surrender Trust and Chief Peguis Investment Trust (CPIT).

3. Going Concern Uncertainty

The First Nation has financed significant investments and other operating costs for its affiliates in the past several years. As at March 31, 2021, the First Nation's demand debt related to these investments total \$136,072,762 including accrued interest calculated at prime plus 11% (13.95% effective rate). During 2021, the servicing requirement for the demand debt was modified to temporarily reduce interest payments to \$300,000 a month if the community is under a state of emergency. During this modification, unpaid interest continues to accrue at the initial interest rate and principal repayment has been deferred. The loan facilities mature and are payable in full on the earliest of: (i) June 30, 2021; (ii) a default under the agreement or (iii) demand by the lender in partial or full demand. The burden of the interest rate and the potential necessity to repay the lender on demand at any time may impact the First Nation's ability to fulfill its financial and fiduciary obligations. Subsequent to year end, the parties are continuing to try and resolve the matter amicably and no litigation has been threatened or commenced on the loan repayment.

On March 11, 2020, the World Health Organization declared the outbreak of the coronavirus (COVID-19) a pandemic resulting in economic uncertainties impacting the First Nation. As the impacts of COVID-19 continue, there could be further impact on the First Nation, its members, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the First Nation's assets and future ability to deliver services and projects. While the First Nation is confident that essential services will continue to be delivered and it will continue as a going concern, it is unknown if the return from investments or repayments of loans from affiliates will enable the First Nation to fulfill its debt obligations.

The First Nation's ability to continue delivering non-essential services and employ related staff, will depend on the funding available from its various government funders and also on its ability to generate sufficient returns from its business investments and on the successful negotiation with a new lender for long term credit facilities. The First Nation will continue to focus on managing its cashflows and leveraging existing cash reserves and available credit facilities to ensure it is able to continue providing essential services to its members and will renegotiate the debt obligations with its lenders.

For the year ended March 31, 2021

4. Restricted Cash

Restricted cash and cash equivalents includes funds restricted by agreements with funders. Under the terms of the agreements with CMHC, the replacement reserve account is to be credited in the amount of \$55,933 (\$55,933 in 2020) annually. These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation (CDIC) or as may otherwise be approved by CDIC from time to time. The funds in the account may only be used as approved by CMHC. Withdrawals are charged to interest first and then principal.

	2021	2020
Externally Restricted Reserves		_
BMO treasury accounts for housing (i)	\$ 4,864	\$ 4,914
PEM Hospital	1,625,097	723,917
CMHC operating, replacement and Rapid Housing account	4,457,532	1,262,242
ISC Trust (ii)	 1,971	1,971
	\$ 6,089,464	\$ 1,993,044

(i) BMO Treasury Accounts for Housing

Under the terms of the Funding direction with the Peguis Surrender Trust, \$3,500,000 was to be placed into a treasury account for future project development. These funds have been utilized to enhance housing projects.

(ii) ISC Funds Held in Trust

The restricted cash balance contains the surplus of monies held in trust for Peguis First Nation by the Department of Indigenous Services Canada. The change in the trust balance during the year was as follows:

	 2021	2020
Trust balance, beginning of year Interest earned and fees	\$ 1,971 -	\$ 1,409 562
Trust balance, end of year	\$ 1,971	\$ 1,971

For the year ended March 31, 2021

5.

Accounts Receivable			
	_	2021	 2020
Accounts receivable - trade Advances and loans receivable Other receivables Due from related parties, net Due from Chief Peguis Investment Corp (CPIC) Allowance for doubtful accounts - CPIC Allowance for doubtful accounts	\$	6,461,224 224,471 75,838 2,299,568 24,300,026 (2,045,162) (2,750,096)	\$ 3,735,795 398,819 47,802 1,653,703 19,081,069 (2,045,162) (1,809,743)
	\$	28,565,869	\$ 21,062,283

The amount due from CPIC represents loans receivable which are unsecured, non-interest bearing and have no specific terms of repayment.

6. Due from Government and Government Organizations

	_	2021	2020
GST receivable Indigenous Services Canada	\$	396,125	\$ 388,045
Current funding received after year-end		806,680	6,934,466
Kapyong court costs		-	456,268
Province of Manitoba tobacco tax rebates		501,206	-
Flooding receivables		10,965,502	11,415,502
Allowance for doubtful accounts		(7,000,000)	(7,000,000)
	\$	5,669,513	\$ 12,194,281

7. Long-term Investments

The investment balance reported represents the investments in loans:

		2021		2020
Loans Receivable from CPIT Demand promissory notes receivable in arrears, unsecured, non-interest bearing (originally repayable upon				
demand in 24 monthly instalments of principal).	\$	1,069,974	\$	1,069,974
Investments				
Missinippi Rail Limited Partnership		50,002		50,002
Aseneskak Casino Limited Partnership		50,013		50,013
Aseneskak Company Inc. Class A Common Shares		13,607		13,607
CP Industries Limited Partnership		[′] 1		. 1
Chief Peguis One Stop Limited Partnership		1		1
Chief Peguis Pharmacy Limited Partnership		1		1
	\$	1,183,599	\$	1,183,599
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For the year ended March 31, 2021

7. Long-term Investments (continued)

The loans receivable is related to three businesses: Peguis Hardware LP, Peguis Foods LP, and Peguis Midway LP that were sold to Chief Peguis Investment Trust in 2014 for the sum of \$1,600,000 in aggregate. The original loan amount was demanded in previous years resulting in partial repayment prior to 2020.

8. Demand Loans

	2021	2020
Royal Bank of Canada demand housing loan Bridging Finance Inc., including accrued interest		\$ 348,685 122,379,225
	\$136,398,142	\$122,727,910

The Royal Bank of Canada bank overdrafts and demand facilities are due on demand and bear interest at 1.43% (2.70% in 2020). They are secured by a Directional Payment Agreement acknowledged by the Federal Government agencies covering all funding.

The Bridging Finance Inc. demand loan is due on demand and bears interest at the Bank of Montreal Prime Rate plus 11%. The facility may be prepaid in full or partially at any time. The demand loan is secured by a general security agreement, registered mortgages on land, assignment of leases and rents, assignment of all property and perils insurance.

In June 2020 the servicing requirement of the loan was modified to temporarily reduce interest payments to \$300,000 a month while the community is under state of emergency. During the modification, unpaid interest continues to accrue at the initial interest rate and principal repayment has been deferred. The loan facilities mature and are payable in full on the earliest of: (i) June 30, 2021; (ii) a default under loan agreement or (iii) demand by the lender in partial or full demand. Subsequent to year end, the parties are continuing to try and resolve the matter amicably and no litigation has been threatened or commenced on the loan repayment.

9. Accounts Payable

	2021	2020
Accounts payable - trade Accrued expenses Holdback payable Group insurance payable Pension payable Salaries and wages payable Mortgage guarantee provision (Note 16) Government remittances	\$ 2,067,481 5,978,051 (619,536) 88,128 53,696 292,049 1,202,966 86,511	\$ 1,882,409 6,070,909 1,075,892 14,095 72,860 184,275 1,202,966 117,734
	\$ 9,149,346	\$ 10,621,140

For the year ended March 31, 2021

10. Employee Future Benefits

Accrued Termination Entitlement

Accrued termination obligations are based on an actuarial valuation as at March 31, 2021.

The First Nation's contractual commitment for the termination entitlement for employees is to pay out 1 week of salary for each year of service upon voluntary or involuntary termination of employment, if the employee has full-time status of employment and has completed one full year of service, subject to certain maximum entitlements.

The significant actuarial assumptions adopted in measuring the First Nation's accrued termination entitlement include actual periods of service, including fractional years and projected salaries to the date of termination. Significant assumptions include a discount rate of 5.0% (5.0% in 2020), a rate of salary increase of 4.5% (4.5% in 2020) plus an age related merit/promotion scale, probability of termination and retirement.

An analysis of the changes in the employee benefits payable is as follows:

	 2021	2020
Balance, beginning of year Net increase (decrease) in termination entitlements	\$ 2,486,851 (58,930)	\$ 2,059,198 427,653
Balance, end of year	\$ 2,427,921	\$ 2,486,851

Pension Plan

The expense for the First Nation's pension plan for the year was \$799,502 (\$894,798 in 2020). The plan is funded equally by the First Nation and the First Nation's employees at rates of 5.0% to 5.5% of the employee's salaries. The funds are invested in mutual funds as directed by the First Nation's individual employees' investment directives.

11. Unexpended Funding

The unexpended funding balance represents funding advances provided to Peguis First Nation by the Department of Indigenous and Services Canada and the Government of Canada and other sources.

	2021	2020
Deferred revenue - opening Add: Current deferral Less: Deferred revenue recognized	\$ 8,819,969 27,506,983 (24,933,444)	\$ 10,593,511 8,559,453 (10,332,995)
Deferred revenue - ending	\$ 11,393,508	\$ 8,819,969

For the year ended March 31, 2021

11. Unexpended Funding (continued)

The balance of deferred revenue consists of the following:

The balance of deferred revenue consists of the following.	_	2021		2020
Indigenous Services Canada				
Business Planning	\$	_	\$	62,823
NTR3 Recovery	Ψ	_	Ψ	89,050
Natural Resources Canada		_		18,000
Water Treatment Plant		_		18,239
Trust Funding from Lands Management		_		45,000
Community Well Being		-		956,381
Infrastructure Construction - Landfill		-		376,250
Housing Capacity Development		-		145,500
Capital Investments		-		147,000
Halted Funds for Band		-		664,607
Community Involvement Capacity		-		29,225
Emergency Income Assistance		-		180,021
Emergency Household Cleaning Supplies		-		123,875
Emergency General Support		-		119,222
Community Support Readiness		-		163,863
MacPherson Bridge Project		-		170,000
Lands Designation		-		56,502
2014 Flood Repairs Project		1,050,000		1,500,000
COVID-19 Funding		-		180,023
Response 2019 Flood Preparedness		-		862,860
Skill Link		232,193		-
Health Canada				
Trust Capital Funding		-		192,500
Percy E. Moore Hospital and Renovation		1,660,503		639,439
Capital Investments		1,000,000		-
Client Insured Service		167,390		-
Admin		22,879		-
Climate Change & Health Adaptation		90,000		-
Other Paguin Senior Centre		126 902		
Peguis Senior Centre Septic Buddy Installation		136,802 116,858		-
Training & Employment		1,726,673		634,916
Peguis Al-Care Treatment Centre		906,453		387,854
Trust monies - Community Services		415,170		823,992
Trust monies - Community Services Trust monies - Housing		713,170		226,480
Peguis School Board		_		6,347
Rapid Housing CMHC		3,868,587		
	\$	11,393,508	\$	8,819,969

For the year ended March 31, 2021

12.	Long-term Debt		2024	2020
		_	2021	2020
	CMHC mortgage payable at 1.86%, due January 2029, monthly payments of \$7,539 principal and interest, secured by an ISC Ministerial Guarantee, a CMHC loan agreement and an assignment of fire insurance.	\$	659,135	\$ 736,633
	CMHC mortgage payable at 0.32%, due February 2031, monthly payments of \$6,688 principal and interest, secured by an ISC Ministerial Guarantee, a CMHC loan agreement and an assignment of fire insurance.		783,240	858,190
	Demand mortgage payable repaid in the fiscal year.		-	28,366
	CMHC mortgage payable at 1.87%, due May 2034, monthly payments of \$10,808 principal and interest, secured by an ISC Ministerial Guarantee, supported by the CMHC insurance and loan agreement, and an assignment of fire insurance.		1,513,302	1,613,849
	\$100,000 advance provided by CMHC as Proposal Development Funding for constructing a new affordable personal care home on the Peguis First Nation.		99,862	99,862
	Mortgage payable at 1.84%, due August 2032, monthly payments of \$4,128 principal and interest, secured by an ISC Ministerial Guarantee, supported by the CMHC insurance and loan agreement and assignment of fire insurance.		509,919	549,735
	CMHC mortgage payable at 0.45%, due December 2040, monthly payments of \$4,945 principal and interest, secured by an ISC Ministerial Guarantee, supported by the CMHC insurance and loan agreement, and an assignment of fire insurance.		1,121,130	1,171,788
	Mortgage payable at 0.00%, due September 2038, one time balloon payment of \$7,000,000 due at maturity. Secured by a mortgage on land. Recorded at initial present value and remeasured annually.		2,390,771	2,252,258
	School bus loan payable at 7.99%, due February 2023, monthly payments of \$570.46 principal and interest.		26,841	39,449
	Carried forward	\$	7,104,200	\$ 7,350,130

3,020,599

\$ 10,331,978 \$ 9,123,125

1,396,257

73,434

For the year ended March 31, 2021

12. Long-term Debt	(continued)	2021	2020
Brought forward		\$ 7,104,200	\$ 7,350,130
Vehicle Ioan repai	id in the fiscal year.	-	26,804
	payable at 5.00%, due February 2022, s of \$3,576.67 principal and interest.	71,673	104,400
	payable 5.50%, due February 2025, s of \$3,286.94 principal and interest.	135,506	172,100

Vehicle loans and leases payable with interest ranging from 7.40% to 5.50%, due at various time between August 2021 and October 2025, monthly payments ranging from \$658.79 to \$3,335.91 principal and interest

Vehicle loans and leases payable with interest at 7.50% paid in full as at March 31, 2021.

Interest expense for the year on long-term debt \$ 103,119 \$ 94,806

The future minimum payments for the next five years and thereafter assuming callable debt is not demanded are:

2022	\$ 1,400,993
2023	1,357,757
2024	946,484
2025	756,586
2026	500,235
Thereafter	5,369,923
	\$ 10,331,978

For the year ended March 31, 2021

13. Tangible Capital Assets

Included in capital assets is a total of \$56,864,458 of assets under construction. These capital assets will be amortized once they are in use.

						2021
	-	Land and nfrastructure	Buildings	Equipment	Automotive	Total
Cost, beginning of year	\$	54,863,954 \$	150,834,270 \$	5,370,963 \$	13,217,868 \$	224,287,055
Additions		868,589	5,621,897	828,461	3,302,544	10,621,491
Cost, end of year		55,732,543	156,456,167	6,199,424	16,520,412	234,908,546
Accumulated amortization, beginning of year		(17,053,569)	(41,035,572)	(5,031,452)	(9,263,648)	(72,384,241
Amortization	_	(146,814)	(3,622,361)	(82,611)	(1,302,481)	(5,154,267
Accumulated amortization, end of year		(17,200,383)	(44,657,933)	(5,114,063)	(10,566,129)	(77,538,508
Net carrying amount, end of year	\$	38,532,160 \$	111,798,234 \$	1,085,361 \$	5,954,283 \$	157,370,038
						2020
		Land and Infrastructure	Buildings	Equipment	Automotive	Total
Cost, beginning of year	\$	48,188,465 \$	133,356,271 \$	5,010,044 \$	11,784,610 \$	198,339,390
Additions		6,675,489	17,477,999	360,919	1,433,258	25,947,665
Cost, end of year		54,863,954	150,834,270	5,370,963	13,217,868	224,287,055
Accumulated amortization, beginning of year		(16,764,204)	(37,823,061)	(4,737,946)	(8,221,423)	(67,546,634)
Amortization	_	(289,365)	(3,212,511)	(293,506)	(1,042,225)	(4,837,607)
Accumulated amortization, end of year		(17,053,569)	(41,035,572)	(5,031,452)	(9,263,648)	(72,384,241)
Net carrying amount, end of year	\$	37,810,385 \$	109,798,698 \$	339,511 \$	3,954,220 \$	151,902,814

For the year ended March 31, 2021

14. Accumulated Surplus

The First Nation segregates its accumulated surplus in the following categories:

	2021	2020
Investment in tangible capital assets Current funds Replacement Reserve funds	\$ 147,038,060 \$ (111,708,064)	5 142,779,689 (101,591,109)
CMHC Health Canada MAR	534,260 -	486,526 (15,485)
	\$ 35,864,256	41,659,621

Replacement Reserves	СМНС	FNIHB MAR	2021	2020
Balance, beginning of year Allocations Adjustment to reserves Expenses	\$ 486,526 49,183 - (1,449)	\$ (15,485) \$ 25,323 15,485 (25,323)	471,041 \$ 74,506 15,485 (26,772)	499,550 85,592 - (114,101)
Balance, end of year	\$ 534,260	\$ - \$	534,260 \$	471,041

The replacement reserve balance consists of a net accumulation of the levy on operations, recoveries collected and expenditures paid for by the reserve since inception in accordance with the agreement with Canada Mortgage and Housing Corporation (CMHC).

15. Government Transfers

	2021						2020	
	Operating		Capital	Total	Operating		Capital	Total
Federal Government T	ransfers							
ISC	\$ 60,074,197	\$	5,907,180	\$ 65,981,377	\$ 45,358,741	\$	9,100,000	\$ 54,458,741
Health Canada	11,494,642		-	11,494,642	10,185,976		-	10,185,976
CMHC	384,833		-	384,833	423,107		-	423,107
RCMP Housing	67,200		-	67,200	67,200		-	67,200
	72,020,872		5,907,180	77,928,052	56,035,024		9,100,000	65,135,024
Provincial government								
transfers	987,130		-	987,130	1,716,934		-	1,716,934
	\$ 73,008,002	\$	5,907,180	\$ 78,915,182	\$ 57,751,958	\$	9,100,000	\$ 66,851,958

For the year ended March 31, 2021

15. Government Transfers (continued)

ISC cash release confirmation Plus: Prior year deferral of Trust funding land management Plus: Prior year deferral of Economic Development Plus: Prior year deferral of Recovery - Flood Plus: Prior year deferral of Recovery - Road Inspection Plus: Prior year deferral of Natural Resources Canada Plus: Prior year deferral of Housing Capacity Development Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds Plus: Prior year deferral of Community Involvement Capacity Plus: Prior year deferral of Community Involvement Capacity Plus: Prior year deferral of Community Involvement Capacity \$ 60,970,712 \$ 51,70 45,000 40,350 48,700 18,000 18,000 145,500 75,000 75,000 Plus: Prior year deferral of Capital Investment 72,000 Plus: Prior year deferral of Community Involvement Capacity 29,225	12,397 - - - - - - -
Plus: Prior year deferral of Trust funding land management Plus: Prior year deferral of Economic Development Plus: Prior year deferral of Recovery - Flood Plus: Prior year deferral of Recovery - Road Inspection Plus: Prior year deferral of Natural Resources Canada Plus: Prior year deferral of Housing Capacity Development Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds 45,000 Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds	
Plus: Prior year deferral of Economic Development Plus: Prior year deferral of Recovery - Flood Plus: Prior year deferral of Recovery - Road Inspection Plus: Prior year deferral of Natural Resources Canada Plus: Prior year deferral of Housing Capacity Development Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds Plus: Prior year deferral of Halted Funds	- - - - -
Plus: Prior year deferral of Recovery - Flood Plus: Prior year deferral of Recovery - Road Inspection Plus: Prior year deferral of Natural Resources Canada Plus: Prior year deferral of Housing Capacity Development Plus: Prior year deferral of Landfill Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds 483,108	- - - -
Plus: Prior year deferral of Recovery - Road Inspection Plus: Prior year deferral of Natural Resources Canada Plus: Prior year deferral of Housing Capacity Development Plus: Prior year deferral of Landfill Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds 483,108	- - - -
Plus: Prior year deferral of Natural Resources Canada Plus: Prior year deferral of Housing Capacity Development Plus: Prior year deferral of Landfill Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds 18,000 145,500 376,250 75,000 Plus: Prior year deferral of Capital Investment 72,000 Plus: Prior year deferral of Halted Funds 483,108	- - -
Plus: Prior year deferral of Housing Capacity Development 145,500 Plus: Prior year deferral of Landfill 376,250 Plus: Prior year deferral of Helipad 75,000 Plus: Prior year deferral of Capital Investment 72,000 Plus: Prior year deferral of Halted Funds 483,108	- - -
Plus: Prior year deferral of Landfill Plus: Prior year deferral of Helipad Plus: Prior year deferral of Capital Investment Plus: Prior year deferral of Halted Funds 75,000 Plus: Prior year deferral of Halted Funds 483,108	-
Plus: Prior year deferral of Helipad 75,000 Plus: Prior year deferral of Capital Investment 72,000 Plus: Prior year deferral of Halted Funds 483,108	-
Plus: Prior year deferral of Capital Investment 72,000 Plus: Prior year deferral of Halted Funds 483,108	
Plus: Prior year deferral of Halted Funds 483,108	-
Plus: Prior year deferral of Community Involvement Canacity 29 225	-
rids. I not year deterration community involvement capacity	-
Plus: Prior year deferral of Emergency Income Assistance 180,021	-
Plus: Prior year deferral of Emergency Household Cleaning 123,875	-
Plus: Prior year deferral of Emergency General Support 119,222	-
Plus: Prior year deferral of Community Support Readiness 163,863	-
Plus: Prior year deferral of MacPherson Bridge Project 170,000	-
Plus: Prior year deferral of Land Designation 56,502	-
Plus: Prior year deferral of COVID 19 180,023	-
Plus: Prior year deferral of Response 2019 Flood Preparedness 862,860	-
	61,365
	00,000
	93,575
	43,100
	01,384
Plus: Prior year deferral of Flood Repairs Project 450,000	-
	36,000
	30,219
Plus: Prior year deferral of Medical 2,329,346	- E4 020
	51,030
Less: Current year deferral of Facility O&M Less: Current year deferral of Housing Capacity - (1.196,974)	25,500)
Less: Current year deferral of Plousing Capacity Less: Current year deferral of 2020 Housing Renovations -	23,300)
Less: Current year deferral of Skills Link (232,193)	_
	64,607)
	29,225)
	80,021)
Less: Current year deferral of 2019 Severe Weather (462,991)	-
	23,875)
	19,222)
Less: Current year deferral of Community Support Readiness - (1	63,863)
Less: Current year deferral of MacPherson Bridge Project - (1	70,000)
Less: Current year deferral of Land Designation Funding - (18,502)
	00,000)
	80,023)
	62,860)
Less: Current year deferral of Perimeter Security (166,880)	-
Less: Current year deferral of Percy E. Moore Hospital (936,585)	-
	56,381)
Less: Current year deferral of Landfill - (3	76,250)
Total ISC revenue reported \$ 65,981,377 \$ 54,4	58,741

For the year ended March 31, 2021

15. Government Transfers (continued)

The First Nation is party to a multi-year Canada First Nation Funding arrangement that expires and is due for renewal annually after April 1, 2019.

Peguis First Nation allocated its block funding across other programs as follows:

	_	2021	2020
Block School Formula Peguis School Operations Band support Student Transportation	\$	7,571,294 9,000,000 -	\$ 11,727,917 - 1,364,187
	\$	16,571,294	\$ 13,092,104
Post-Secondary Band Support Post-secondary and Special Programs	\$	3,000,000 5,957,079	\$ - 7,961,342
	\$	8,957,079	\$ 7,961,342

For the year ended March 31, 2021

16. Commitments and Contingencies

The First Nation has guaranteed on-reserve mortgages for its members. As at March 31, 2021, \$1,204,296 (\$1,202,966 in 2020) has been guaranteed by the First Nation. Of this amount \$1,204,296 of the loans were in default at year end and as the First Nation does not exercise security on these balances a provision for this amount has been recorded in the First Nation's records. Subsequent to year end, members have began making payments on these personal on reserve mortgages.

The First Nation has guaranteed a line of credit of \$75,000 for Peguis Hardware LP. At March 31, 2021, the limited partnership had \$75,000 of undrawn capacity under this facility. (\$75,000 in 2020).

The First Nation has guaranteed a line of credit of \$100,000 for Peguis Midway LP. At March 31, 2021, the limited partnership had \$5,000 of undrawn capacity under this facility. (\$5,000 in 2020).

The First Nation has guaranteed First Peoples Economic Growth Fund loans for Peguis Pharmacy LP and Peguis Foods LP with balances \$144,445 (\$165,583 in 2020) and \$304,251 (\$373,093 in 2020).

The First Nation has been named in a countersuit with a former advisor for contingency and other billings. Legal counsel has advised that it is unlikely that the countersuit will be successful. The First Nation's claim against the advisor may provide a recovery of \$3,200,000 to \$5,000,000 of costs already paid. A provision for this claim has not been made in the financial statements as this is dependent upon future events.

The First Nation has been named in a countersuit with a former advisor for contingency and other billings. Legal counsel has advised that it is unlikely that the countersuit will be successful. The First Nation's claim against the advisor may provide a recovery of \$3,200,000 to \$5,000,000 of costs already paid. The First Nation defends itself from claims from time to time based on its operations. Management believes it has valid defences to minimize risk of possible loss. In the event any claims are successful management will recognize the potential loss once amounts are confirmed or are reasonably estimated.

For the year ended March 31, 2021

17. Other Income

	2021	2020
Administration fees	\$ 1,954,360	\$ 2,646,206
Ambulance fees	505,447	536,292
Community trust funding	1,694,568	10,228,425
Concessions	10,686	131,894
Construction services	-	51,624
Community services	822,379	1,068,115
Daycare, donations and other grant	78,408	246,243
Hockey, arena and fundraising	78,364	830,858
Interest revenue	34,122	4,488
Own Source development	2,735,917	2,000,000
Red Eagle Bingo Committee	441,400	217,909
School operations	351,660	448,165
Sundry income, interchanges and cost recoveries	827,432	2,049,974
Tobacco revenue	99,740	537,397
	\$ 9,634,483	\$ 20,997,590

18. Net Change in Non-cash Working Capital Balances

	 2021	2020
Accounts receivable, including receivables due from government Prepaid expenses Inventories	\$ (978,818) \$ (306,803) 24,474	(1,989,062) 18,868 1,066
Account payable Unexpended funding Accrued termination entitlement	(1,471,794) 2,573,539 (58,930)	1,787,369 (1,773,542) 427,653
	\$ (218,332) \$	(1,527,648)

For the year ended March 31, 2021

19. Budget

The Management Action Plan (Budget) adopted by Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards now require a full accrual basis. The budget expensed capital expenditures rather than including capitalizing the assets. As a result, the budget figures presented in the consolidated statements of operations and change in net debt represent the Financial Plan were without adjustments for capital programs:

Management Action Plan (Budget) deficit for the year Add: Capital expenditures	\$	(4,580,609) 10,638,502
Budget surplus per statement of operations	\$	6,057,893

20. Expenses by Object

	2021	2020
Amortization Contractors Donations and programs Interest and bank changes	\$ 5,154,267 10,211,773 3,371,097 17,765,441	\$ 4,837,607 5,868,575 5,184,316 15,297,339
Medical travel	715,339	1,724,508
Office and administration	2,140,540	3,227,864
Other	394,521	812,518
Post secondary	2,896,466	3,635,202
Professional fees	1,815,429	2,479,863
Repairs and maintenance	3,752,208	4,012,070
Salaries and benefits	28,444,068	29,560,910
Social assistance	7,615,793	7,508,742
Travel	1,501,120	2,975,539
Utilities	1,431,152	1,143,323
Training and development	3,274,993	3,084,425
Rent	1,600,599	1,343,889
Insurance	1,370,354	811,071
Bingo payouts	773,672	1,464,437
Bad debt	4,439,819	6,292,474
	\$ 98,668,651	\$101,264,672

21. Comparative Figures

Certain prior year's figures have been restated to conform to the current year's presentation.

For the year ended March 31, 2021

22. Segmented Information

First Nation is a diversified community that provides a wide range of services to its members. For management reporting purposes the Peguis First Nation's operations and activities are organized and reported by Program. Programs were created for the purpose of recording specific activities to attain certain objectives in accordance with specific regulations, restrictions or limitations.

The services are provided by the several entities of Peguis First Nation. These activities can also be categorized into segments. The following segments have been identified and as such are separately disclosed:

Public Works

Public Works contains all activities that relate to the maintenance of buildings and land of the First Nation.

Social Development and Income Assistance

Social Development contains activities that provide financial support or support by other means to Band members that are aimed at developing both the individual as well as the community.

Finance & Administration

Finance & Administration contains activities that are needed to run the Peguis Indian Band organization.

Health Services

Health Services contains activities that provide medical services to Band members.

Education

Education Services contains activities that provide education to Band members for primary, secondary schooling and sponsorship to attend post secondary institutions.

For the year ended March 31, 2021

22. Segmented Information (continued)

Training & Development

Training & Development contains activities that provide financial support or support by other means to Band members and organizations situated on the First Nation reserve that is aimed at developing personal skills and businesses.

Housing

Housing contains activities that provide housing and repairs and maintenance to Band members' housing and other related infrastructure and construction services to third parties.

Gaming

Gaming contains activities that provide gaming services to both Band members and non-Band members.

Own Source Development

Own Source Development contains activities related to the businesses controlled in part by the Band.

For the year ended March 31

22. Segmented Information (continued)

											2021
	Public Works		Finance & Administration			Training &		Coming	Own Source Development	Eliminationa	Total
D	VVOIKS	Development	Administration	Services	Education	Development	Housing	Gaming	Development	Eliminations	<u>Total</u>
Revenue ISC	¢ E 460 406	¢44.064.002	¢46 444 945	¢ 0.500.060	¢46 070 007	¢ 427.697	¢ 5 257 262	¢ 254.960	¢	¢	¢ cc 2cc 240
Sundry and	\$ 5,469,496	\$11,964,003	\$10,414,015	\$ 9,589,960	\$10,070,027	\$ 437,687	\$ 5,257,362	\$ 354,860	\$ -	\$ -	\$ 66,366,210
other federal	306.882	876,765	22,261,694	11,551,938	779,409	2,978,102	566,572	1,773,156	4,282,342	(18,869,784)	26,507,076
other rederal	5,776,378	12,840,768	38,676,509	21,141,898	17,657,436	3,415,789	5,823,934	2,128,016	4,282,342	(18,869,784)	92,873,286
Expenses	0,110,010	12,040,100	00,070,000	21,141,000	11,001,400	0,410,700	0,020,004	2,120,010	4,202,042	(10,000,104)	02,010,200
General program	2,764,383	9,186,470	29,329,867	10,003,343	23,255,157	2,017,799	2,340,804	1,588,594	3,295,238	(18,869,784)	64,911,871
Amortization	93,261	-	2,391,814	111,933	2,078,581	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	410,089	116,253	110,775		5,312,706
Salaries	693,282	474,088	3,783,477	9,767,360	9,333,351	1,042,049	1,564,038	440,784	1,345,645	-	28,444,074
	3,550,926	9,660,558	35,505,158	19,882,636	34,667,089	3,059,848	4,314,931	2,145,631	4,751,658	(18,869,784)	98,668,651
Annual surplus (deficit)	\$ 2,225,452	\$ 3,180,210	\$ 3,171,351	\$ 1,259,262	\$(17,009,653) \$ 355,941	\$ 1,509,003	\$ (17,615)	\$ (469,316)	\$ -	\$ (5,795,365)
											2020
	Public	Social	Finance &	Health		Training &			Own Source		2020
	Works	Development	Administration	Services	Education	Development	Housina	Gaming	Development	Eliminations	Total
Davienus	VVOIKS	Development	7 tarrillistration	OCIVIOCS	Ladoation	Development	riousing	Carring	Development	Liiiiiiations	Total
Revenue ISC	\$ 6,649,473	\$ 7,751,469	\$ 5,166,529	¢ 7 477 025	¢24 022 404	\$ 78.166	\$ 5,501,678	_	\$ -	\$ -	\$54,458,741
Sundry and	φ 0,0 4 9,473	φ 1,131, 4 09	\$ 5,100,529	φ 1,411,935	⊅21,033, 4 91	φ /o,100 ·	φ 5,501,676	-	φ -	φ -	φ34,430,741
other federal	405.181	1.354.748	11.753.727	11.056.410	642.825	6.355.610	1.115.092	7.627.380	2,000,000	(1,541,473)	40,769,500
	7,054,654	9,106,217	16,920,256	18,534,345	22,476,316	6,433,776	6,616,770	7,627,380	2,000,000	(1,541,473)	95,228,241
Expenses										• • • • • • • • • • • • • • • • • • • •	
	5.082.057	10.452.233	27.723.878	5.028.995	6.047.559	4.722.978	1.521.604	6.011.546	2.000.000	(1.541.473)	67.049.377
General program Amortization	5,082,057 182,813	10,452,233	27,723,878 1,848,723	5,028,995 74,908	6,047,559 2,081,858	4,722,978	1,521,604 351,973	6,011,546 116,179	2,000,000	(1,541,473)	67,049,377 4,656,454
General program		10,452,233 - 424,363	27,723,878 1,848,723 4,043,330		-,- ,	4,722,978 - 1,507,118			2,000,000	(1,541,473) - -	
General program Amortization	182,813	-	1,848,723	74,908	2,081,858	-	351,973	116,179	2,000,000	(1,541,473) - - (1,541,473)	4,656,454