

Handbook and Guidelines for Funding Applications to the Peguis First Nation Trust

Revision Date: JULY 24, 2012

Table of Contents

Program Handbook

Section 1:	Introductory Comments from the Community Fund Trustees	3
Section 2:	Our Statement of Vision, Mission and Values	7
Section 3:	What We Look for in a Proposal	8
Section 3.1:	Strengths and Opportunities	8
Section 3.2:	Mandatory Criteria	9
Section 3.3:	Peguis Community Fund Trust Criteria	10
Section 4:	Proposal Review Process Flow Chart	11
Section 4.1:	Proposal Assessment Process	12
Section 4.2:	Obligations and Monitoring of Funded Projects	12
Section 5:	The Application Form	13
	Part A: Information about You Part B: Information about Your Project Part C: Monitoring and Evaluation Part D: Project Team Part E: Program/Project Budget Part F: Program/Project Plans, Evaluation & Policies Disclosure and Applicant Checklist	13 18 18 19 19 20
Appendix A:	Budget Worksheet	21
Appendix B:	Operations and Maintenance	24
Appendix C:	Project / Program Plans, Evaluation & Policies	25

Peguis First Nation Community Fund Trust Handbook

Section 1: Introductory Comments Peguis Community Fund Trustees

The purpose of this handbook is:

- To inform you about the Trust and the application process;
- ❖ To let you know how your proposal will be reviewed and evaluated; and
- To provide you the application form.

Our objective is to manage the Trust with the intent of generating reasonable capital growth and income which can be used towards the needs of the Peguis First Nation Community.

We have adopted some core values by which to operate. These values are as follows:

- 1. Transparency We want our work to be open and easily understood by anyone who wishes to find out how we operate.
- Accountability The Trustees are accountable to the Community and its members and we will work in the best interests of the Community and its members.
- 3. Principles or Respect and Fairness We want those who deal with us to feel fairly treated
- 4. Getting Results We want to manage and administer the Trust to improve the quality of life for our membership both on and off-reserve.
- 5. Long-term Focus The Trust is to provide present and long-lasting benefit for the Peguis First Nation community for many generations.
- 6. Independence By growing The Trust, the Peguis First Nation Community will have an independent source of income from the invested capital.

Section 1.1 - Authorized Uses

Consideration will be given to projects and programs that advance the interests and quality of life of Peguis and its members. While no specific restrictions will be applied to funding between on-off reserve member applications or allocations between different authorized uses (as below), the Community Fund Trustees will give fair and equitable consideration to all applications based on their individual merits as presented.

Projects should sustain and improve community infrastructure and/or address the community's social, economical and physical needs (and per the authorized uses of the Trust) in areas such as:

- 1. Provision of supplementary or enhanced health care related services
- 2. Enhance or promote educational opportunities
- 3. Support assistance to address the special needs of Peguis elders
- Community development and improvement initiatives including infrastructure, equipment or enhancement of recreation facilities
- 5. Preservation of the language and cultural heritage
- 6. Treaty Days, pow-wow and community gatherings
- 7. Acquire, establish, or build a credit union or a bank or a trust company to be owned by Peguis, also known as the Peguis band.
- 8. Housing
- Promote or establish business or commercial operations beneficial to the members
- 10. Any other activity beneficial to the Peguis Community members

4

Section 1.2 – Approval Authorities and Important Dates

All funding advances will be in the form of grants with all applications reviewed and discussed by the Community Fund Trustees or a review committee thereof. The following approval authorities will be observed (as outlined in the Trust agreement):

- Applications for funding up to \$50,000 may be approved by the Community Fund Trustees
- Applications for funding over \$50,000 and up to \$150,000 must also be reviewed and approved by Chief and Council
- Applications for funding over \$150,000 must be reviewed and approved by both Chief and Council and by the Members at a meeting of Members.

Disclosure: The applicants associated with any approved funding applications agree and permit the Community Fund Trustees to disclose and share with the Peguis First Nation Community membership the nature of any projects approved; the amounts approved; and the principal applicants involved in any approved funding directions.

Once the necessary approvals above have been received, applications will be submitted to the Financial Trustees who will ensure all provisions have been met and then funds are released in accordance with the general funding policies unless otherwise required.

It is the obligation of the Community Fund Trustees to be prudent in the level of annual funding that is provided to ensure the financial well-being and stability of the trust fund for years to come. It is with this in mind, that the level of distributions will be reviewed annually to ensure they are in line with the income generated and with consideration to an allotment being retained within the trust for inflation and payment of trust expenses.

Notwithstanding, it is the expectation of the Trustees that annual distributions based on a 4 year rolling investment return relative to the Community Fund will be in the range 4% per annum net of inflation and expenses.

Important Dates Relating to the Funding Application Process:

- Applications for funding can be made up to December 31st annually.
- The Community Fund Trustees will review all qualified applications by February 28th annually.
- Any applications that must be reviewed by Chief and Council and the Members will be reviewed at a meeting of Members called by no later than April 15th annually.
- Allocation of funding amounts to successful applicants will commence starting by April 30th each year to December 31 of the same year unless written extension request with valid reason is submitted.

Please Note: Under exceptional circumstances, the Community Fund Trustees reserve the right at any time to consider and approve special applications which the Community Fund Trustees feel will provide a significant benefit to Peguis and where there is an urgency to fund such an application versus leaving to a later date.

If you need more help or information, please contact:

Peguis Community Fund Trust P.O. Box 749 Peguis First Nation Manitoba R0C 3J0 Attention: Trust Administrator

Phone Number: 204-645-3943

Fax: 204-645-2841

Please read this booklet carefully before beginning to fill out the Application Form.

Section 2: Our Statement of Vision, Mission and Values

As financial caretakers of the Peguis First Nation Trust, the Trustees are responsible for managing the safety, income and growth of trust assets for the use of current and future generations of the Peguis Community... to promote harmony; nurture pride in our heritage and establish a legacy for all....

Our goal is to help create, reinforce and sustain conditions for the improved quality of life for our Community members both on and off-reserve. We emphasize approaches that address the needs of our Community.

By making strategic investments of the resources entrusted to us, we can support the social and economic development of our Community.

What we cannot fund

❖ It is not intended that the Community Fund will be the sole source of funding for services, programs or projects where other funding may be available or whereby other funding has already been provided by another Government or Community program. However, further consideration may be given to supplement or jointly-fund certain opportunities where deemed beneficial by Community Fund Trustees.

Eligible applicants

Those who may apply for funding are:

- Band members as registered on the Band list
- ❖ Representative of a recognized Peguis organization or corporation. Applications on behalf of an organization or company must be supported by a letter from the director, assistant director or senior manager of the organization or company.
- Peguis First Nation, as represented by Chief and Council.

Section 3: What We Look For in a Proposal

We want the funded projects to benefit our Community. We do not want to dictate what that means as we are open to new and innovative ways to approach this. But to give you some guidance, we list the following:

- (a). The Trustees believe in:
 - 1. Investing in strengths, i.e., adding to or building on existing infrastructure or partnering with projects for mutual benefit and leverage.
 - 2. Preserving a significant portion of the money for future generations.
 - 3. Supporting and investing in those who show an ability to manage and monitor their projects effectively.
- (b). These are some principles of project success that we will follow:
 - 1. Projects with up-front and long-term strategic planning.
 - 2. Projects which demonstrate careful selection of those who will work in and support the project.
 - 3. Projects that are Community oriented and goal focused on people and participation.
 - 4. Clear, modest and manageable objectives within the affordability of the Community Fund Trust.

Section 3.1: Strengths and Opportunities

The proposal should build upon existing strengths already present in the Community. Examples of strengths of our Community are:

- The traditions and customs we have maintained;
- Diversity;
- Size and location of our Community;
- Solid history and sense of who we are and our rights;
- Sense of responsibility to the seventh generation;

Pool of dynamic, educated members.

Section 3.2: Mandatory Criteria

- 1. Proposals must meet one or more of the eligible uses of the Trust as outlined in Part B, question 9, page 15, of the application.
- Applications must include the following:
 - a full description of the proposed project activities;
 - ability to demonstrate that the intended project or program can be ably managed and administered
 - the goals and objectives of the project with established timelines;
 - a business plan including a budget statement indicating expenses and anticipated sources of revenue that are considered realistic and which meet the needs of the project;
 - an evaluation plan with success measures;
 - supporting documents, such as:
 - Letters of recommendation or support;
 - details concerning partnerships with other service providers.
 - certain proposals may require a character reference where deemed beneficial to the application
- 3. The Trustees **may** require an applicant to present their proposal in a public forum for all members of the community to have an opportunity to hear, understand and ask questions.
- 4. Those Applicants seeking further funding will require evidence of successful completion of previously funded projects or successfully completed steps in their projects.
- 5. List and attach the policies that will govern the program or project.
- 6. Only completed application forms will be considered for funding. To be considered complete, the application must be signed; all questions must be answered and all required documentation must be attached,

7. Subsequent applications for funding will only be considered once the required written reports containing both narrative and financial information have been received by the Community Fund Trustees.

Section 3.3: Peguis Community Fund Trust Criteria

(a) Social Benefit Defined

Proposals should strive to attain a social or economic benefit for the Community such as:

- Need for creating or improving infrastructure. i.e., help to create or improve Community infrastructure – buildings, parks, facilities
- Training and education

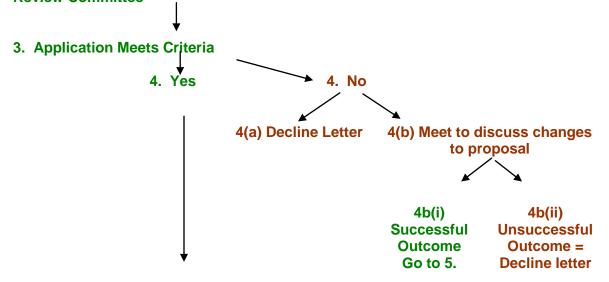
 i.e., culture, language, history, customs, traditions, stories
- Improved health and well-being (emotional, physical, intellectual, spiritual).
- Benefits from improving awareness of culture, traditions, identity.
- Networking building relationships within the Community and outside the Community.
- Contribution to long lasting Community betterment.

(b) Economic Benefit Defined

- Increase of income to Community.
- Generation of more jobs.
- Occupational training and development.
- Building economic development infrastructure.
- Opportunity for creating greater economic independence e.g., on-going profit centers.

Section 4: Application Flow Chart

- 1. Application completed and submitted by deadline
- 2. Acknowledgement of receipt of application and Preliminary Review Committee



- 5. Business Plan to be submitted for business applications
- 6. Application and Proposal Review
- 7(a) Trustees provide conditional approval of application and notification sent 7(b)

 Decline Letter
- 8. Discussion of concerns with applicant
- 9. Establish terms and conditions for Funding
- 10. Payment Agreement agreed to and signed
- 11. First payment or for smaller funding payment of all funding
- 12. Trustees monitor and evaluate the use of Trust Funds by applicant before further payments as agreed to by the applicant in the application

Section 4.1: Proposal Assessment Process

- **A.** Once the proposal reaches our Trust office; you will receive a letter of acknowledgement saying that we have received your proposal.
- **B.** The Trustees will check your proposal carefully to ensure it meets the mandatory criteria on page 9 before proceeding
- C. If the proposal does not pass our review it will be returned to you so you can provide missing material or revise it. You may decide to submit it again. We will provide you an explanation on what further information is required to be considered for further review.

All proposals that pass "Step B" will then be reviewed by the Community Fund Trustees or a sub-committee of the Community Fund Trustees according to the following criteria:

- 1. Specific: The application clearly states the features and benefits relating to one or more authorized uses of the Trust.
- 2. Measurable: Is the success of this project or program clearly measurable?
- 3. Attainable: Does the application represent a realistic or attainable project based on the use of funds?
- 4. Immediacy and length of benefit
- 5. How many members will this program or project benefit?

Section 4.2: Obligations and Monitoring of Funded Projects

As part of the terms and conditions, you must develop a mission statement and Code of Ethics for project staff, get appropriate insurance where applicable or necessary, report any changes in personnel, submit quarterly activity and financial reports, and submit a complete evaluation report when the project ends.

Under the discretion of the community fund trustee, all business applications or recurring funding requests may require a police check, credit bureau, drug test and personal character reference for all individuals identified on the application.

Project Monitoring and Evaluation

It is felt that both the project and the Trust will benefit when project monitoring and evaluation are in place. As a funding body, the Peguis Community Fund

Trust is accountable to the Community and to Peguis First Nation Chief and Council. The Trust therefore monitors and evaluates the progress of funded projects on an ongoing basis. Each project funded by the Trust must monitor and evaluate itself using the criteria we've established as a guideline.

Please note, if you require more space, please attach the added comments or support

Section 5: The Application Form

Part A - Information About You

1.b) Is project non-profit?

[] No

2. What does the funding application support? (Check one):

[] Yes

Project _	(one time funding)
Program _	(ongoing funding)
3. How long	will your project or program last?
a)	Months: Weeks: or On-going:
b)	Start Date: Completion Date:
	the goals and objectives of the project (per Appendix C)? How do with Peguis's long-term priorities?
a)	
b)	
c)	
5. Where will	the project or program take place?
6. Who will ye	our project serve (check one and complete all that are applicable)?
[] Commun	ity on Reserve ity off Reserve g. Elders, Youth, Children, etc)? (please specify)
7. Describe t	the activities and methods you will use to achieve your project goal ctives.
8. How will you	our project continue to operate after the funding from the Trust runs

9.	From	the Trust, which item does your request fall under? (Check one or more)
	[] Provision of supplementary or enhanced health care related services
	[] Enhance or promote educational opportunities
	[] Support assistance to address the special needs of Peguis elders
]] Community development and improvement initiatives including
		infrastructure, equipment or enhancement of recreation facilities
	[] Preservation of the language and cultural heritage
	[] Treaty Days, Pow-wow and Community Gatherings
	[] Acquire, establish or build a credit union or Trust Company
	[] Housing
	[] Promote or establish business or commercial operations beneficial to
		the members
	[] Any other activity beneficial to the Peguis Community members
10		m the Trust criteria, which criteria does your request fall under? eck all that apply)
	[] Social
	[] Economic
	[] Infrastructure
	[] Community Health
	[] Culture and Identity
	[] Community Training and Education
	[] Community Betterment
	[] Economic Independence
	[] Increased Community Income
	[] Generation of More Jobs
	[] Additional Occupational Training and Development
	[] Other

	Vhat research and/or studies have been completed to determine the eed(s) identified (e.g. needs analysis, feasibility study)?
12. W	What is the benefit to the Community that this proposal will provide?
13. R	Roughly how many people will benefit from this project/program?
14. Ak	bout how many positions will be created by this project/program?
	a) Term of employment: Months:
	b) Average Weekly Wage: \$
	c) How many full-time jobs will be created after completion of the project program?
	Provide a list of all known suppliers and contractors to be used during the roject/program.
Name	e of Supplier or Contractor:
Orgar	nization or Company:
Name	e of Supplier or Contractor:
Organ	nization or Company:
Name	e of Supplier or Contractor:
Orgar	nization or Company:
Name	e of Supplier or Contractor:

Org	anization or Company:
Fin	ancial Requirements
16.	How much money are you requesting (\$)?
17.	Is the funding available from any other source?
	[] No [] Yes, if so name source
18.	Have you approached any other funding agency prior to approaching the Peguis First Nation Trust?
	[] No [] Yes, if so please give details
19.	(a) Is the request for funding from The Trust to be utilized with any other funding source(s)?
	[] No [] Yes - If so, please complete Appendix A (page 21)
	(b) How much money are you putting in of your own?
	What % is the breakdown?
20.	Does this application include a funding direction for costs associated with operations and maintenance? [] Yes [] No
\Rightarrow	If yes, please complete the Operation & Maintenance Worksheet Appendix B (page 24)
Doe	es this application include funding for capital construction? [] Yes [] No
you plar	res, please provide a copy of all architectural drawings & plans pertaining to r project (i.e. housing plans, sewer & water designs, etc). These drawings & must accompany this application to be considered a completed mission.

Part C - Monitoring and Evaluation

The management team of each project funded by the Trust must monitevaluate its project on a regular basis. Please describe, in detail, how ymonitor and evaluate the progress and outcome of your project. Also, identify the anticipated frequency of such updates.	ou will

Part D - Project Team

List the name of each project team member; describe their position, roles and responsibilities. If the project team will need to be hired, attach job descriptions and statements of qualification. Indicate if the member is a Signing Authority.

Team Member	Position on Team	Roles & Responsibilities	Signing Authority? Yes/No	Enclose Character Profile (+Experience)

_		

Part E - Program or Project Budget

Please refer to Appendix A (page 21) to complete the following table:

BUDGET	1 st Quarter Jan to Mar	2 nd Quarter April to June	3 rd Quarter July to Sept	4 th Quarter Oct to Dec
Revenue				
Expenses				

Part F - Program or Project Plans, Evaluations & Policies	
Are you requesting first time funding for this project/program?	[]Yes []No
⇒ If yes, please confirm the following:	
I have attached my project/program's plan	[] Yes [] No
I have attached copies of my project/program's policies that outline procedures governing all aspects of implementation.	[]Yes []No
Are you requesting renewal funding for this project/program?	[] Yes [] No
⇒ If yes, please confirm the following:	
I have attached my existing program/project's plan.	[] Yes [] No
I have attached copies of my program or project's policies that outline procedures that govern all aspects the implementation.	[]Yes []No
I have attached the most recent program or project Evaluations related to the program.	[]Yes []No
Have you previously received funding from the Community Trust Fund? Account for other programs or projects?	[]Yes []No
⇒ If yes, please confirm the following:	

eva	ave attached the completed final or interim report and aluation. [] Yes [] No sclosure
kno info cre	ertify the information contained in this application is true to the best of my owledge and agree to allow the Community Fund Trustees to verify the ormation in this application. I understand that any payment made to me/us that ates a taxable situation will be my/our responsibility and I/we do not hold the mmunity Fund Trust responsible.
Sig	nature:
Da	te:
Ple	ase Print Name:
Ро	sition:
l h	ave attached a letter of support from my senior manager. [] Yes [] No
AP	PLICATION CHECKLIST
Ple	ase review the application to ensure you have completed it correctly.
	Answered all questions
	Financial Certification (See Section 4)
	Architectural Plan, Drawings etc (See Section 4)
	Completed Appendix A (page 21) – Budget Worksheets (Co-Funding Revenue, Expenses)
	Completed Appendix B (page 24)- Operations & Maintenance Worksheet
	Completed Appendix C (page 25)– Proposed Program or Project Work Plan report
	Completed Appendix C (page 25) - : Project or program policies that outline procedures governing all aspects of this implementation
	Completed Appendix C (page 25)– Evaluations and reports related to past o ongoing projects or programs
	Letter of support from your manager

Please remember to sign and date the Application Form and ensure the Community Fund Account Trustees receive it before the deadline.

Appendix A: Budget Worksheet

Co-Funding For This Program or Project

Co-funding will enhance your chances of getting funding from the Trust. Please describe how you will work with other groups, organizations or communities in achieving the objectives of your program or project.

Organization	Type of	Support	Value of	Purpose of	Contribution	Contribution
Name	Funds	In-Kind	Contribution	Contribution	start date	End Date
			\$			
			\$			
** Total Value		\$				

Specify the purpose of the monetary contribution (for example: equipment lease or purchase or in-kind contribution such as free office space).

BUDGET REVENUE WORKSHEET							
	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter			
Trust Funds Applied							
for							
Other Revenue from							
Co-funding Worksheet							
* Other Revenue							
** Total Revenue	\$	\$	\$	\$			

^{*} Please specify the source of Other Revenue. Please transfer worksheet totals to Program and Project Budget in Part E (page 19)

^{**} Total Value of Co-funding to be inserted into Budget Revenue Worksheet

EXPENSES

Please refer to Explanation of Expense Items on the following page to assist you in the completion of the Expense Worksheet.

BUDGET EXPENSE WORKSHEET						
Estimated	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter		
Expenses						
Salaries						
Benefits						
Travel						
Human Resources						
& Consultant Fees						
Honoraria						
Training &						
Professional						
Development						
Meeting Room &						
Office Rental						
Administrative						
Costs						
Audit &						
Evaluation						
Program Supplies						
& Resource						
Material						
Equipment Rental						
Transportation						
Costs						
Production Costs						
Distribution Costs						
Other Costs						
* Total Expenses	\$	\$	\$	\$		

^{*} Transfer above totals to the Table in Part E (page 19).

Explanation of Expense Items

Salaries & Benefits: Provide a list of employees' positions and whether the job is full-time or part-time. If it is part-time, please show the approximate number of hours the employee will work per week. This category is for employees and doesn't apply to consultants and contractors.

Benefits: This applies to the costs of the employer's contribution, both statutory and benefit plans as prescribed by the federal and provincial governments and/or employer. The percentage of benefits applied against gross salaries may include the employers' costs in relation to Canada pension Plan. Employment Insurance and mandatory holiday pay in lieu of leave (especially for part-time or casual employment positions), severance pay, termination benefits and other benefits by the employer such as RRSP's and life insurance.

Travel: This applies to all work-related travel by employees.

Human Resources and Consultant Fees: Provide a list of contract positions and whether the work is full-time or part-time. If part-time, show the approximate number of hours per week

Honoraria: This is a gift of money to thank Elders, helpers, speakers or others who are not consultants.

Training and Professional Development: Please list the type of training and indicate who will benefit.

Meeting Room and Office Rental: This refers to rent and utilities.

Administrative Costs: This includes bookkeeping fees, postage, stationary, clerical expenses, such as faxes, phone calls, photocopies, etc.

Audit and Evaluation: This includes the costs associated with the production of audit and evaluation materials.

Program Supplies and Resource Material: This includes such items as flip charts, visual aids, books, etc.

Equipment Rental: This includes phones, faxes, photocopiers, computers, printers, etc.

Transportation Costs: This includes the costs of participants travel.

Production Costs: If the funding is to be used to produce materials, specify what you will be producing, such as a pamphlet, brochure, etc.

Distribution Costs: Specify who you will distribute the materials to and how you intend to distribute them.

Other Costs: This could include other costs such as child care, insurance, advertising, etc.

Appendix B: Operations and Maintenance

Will there be additional funding for Operations & Maintenance other than from the Trust?	e []Yes[]No
What are the sources? Please provide as much detail as posand complete Appendix A, - Co-Funding Worksheet (page 2	
Has an application for additional O & M funding been made to other funding sources?	[] Yes [] No
⇒ If yes, has the application been approved?	[] Yes [] No
⇒ If yes, please provide the commitment letter(s) from the funding sources.	
Has O&M been provided from the Trust previously, for this project?	[] Yes [] No
⇒ If yes, how much was provided each year? Year Year	Amount \$ Amount \$
How long will Operations and Maintenance funding be requir	ed from the Trust?

Appendix C: Program or Project Plans, Evaluations & Policies GUIDELINES:

TO HELP YOU PREPARE A PLAN FOR YOUR PROGRAM OR PROJECT

Your plan should be able to answer the following questions:

- What is the title of your project? Your title should be descriptive of your project.
- What is the overall goal of the initiative? This is the purpose and aim of the project and should fit in with the overall vision of the organization making the application.
- What are the objectives? These are the steps the initiative takes towards the goal. There will probably be more than one objective.
- What is the strategy? Each objective has a strategy to achieve it. Describe
 the methods and activities being carried out to achieve each of the
 objectives.
- What effect will your program or project have on the Peguis Community?: Tell us for each objective, what outcomes or benefits will be expected as a result. This could include such things as estimate of how many people will take part or benefit directly from the activity. How will the program help meet Peguis' long-term priorities?
- What is the duration or time frame of the program or project? If it is a
 project, specify how long it will take to complete. If it is a program, specific
 its duration (which may be ongoing).
- How much will it cost? After you have completed your budget and other supporting materials, please specify how much the overall project or program will cost and include it in your plan.
- Who will manage the project? Give the name and qualifications of the person who will be managing the project to demonstrate they have the necessary background to meet the objectives.

If you have any questions regarding the development of your plan, please contact the Trust office at 204-645-3943.

REVISION 07/24/2012

You can use this table to organize your operational Work Plan.

Title of the Project						
Goals:						
1.						
2.						
3.						
4.						
Objectives	Strategies	Deliverables	Timeframe	Cost in \$	Manager	
(bullet	(briefly	(briefly	(state how long)		Name & Title	
points)	describe)	describe)				

Evaluation Will Be Required

You will be required to provide written quarterly reports, should your application succeed. Your plan will need to include information about how you plan to evaluate and report your progress (per Part C).

Your quarterly report should answer the following questions:

- Are you on track with your project plan? If not, why not and what can you do to stay on schedule?
- Did you do what you said you would do in your proposal?
- What have you learned about what worked and what didn't work in this program or project?
- What impact has this project had in addressing the needs of the community?
- What could you do differently to improve outcomes?