
FISHER AMBULANCE SERVICE LTD.

FINANCIAL STATEMENTS

MARCH 31, 2023

INDEPENDENT AUDITOR'S REPORT

To the Chief, Council and Membership
Peguis First Nation

Opinion

We have audited the accompanying financial statements of Fisher Ambulance Service Ltd., which comprise the statement of financial position as at March 31, 2023, and the statements of operations, deficit, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Fisher Ambulance Service Ltd. as at March 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Fisher Ambulance Service Ltd. in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Fisher Ambulance Service Ltd.'s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Fisher Ambulance Service Ltd. or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Fisher Ambulance Service Ltd.'s financial reporting process.

(continued.....)

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Fisher Ambulance Service Ltd.'s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Fisher Ambulance Service Ltd.'s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Fisher Ambulance Service Ltd. to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly HMA LLP

Chartered Professional Accountants

Winnipeg, Manitoba
January 25, 2024




STATEMENT OF FINANCIAL POSITION

MARCH 31

	2023	2022
A S S E T S		
CURRENT		
Cash	\$ 118,779	\$ 118,779
Accounts receivable (Note 3)	359,367	
Prepaid expenses	<u>13,390</u>	<u>6,269</u>
	372,757	125,048
DUE FROM RELATED PARTIES		14,321
CAPITAL ASSETS (Note 4)	<u>1,078,605</u>	<u>685</u>
	<u>\$ 1,451,362</u>	<u>\$ 140,054</u>
L I A B I L I T I E S		
CURRENT		
Bank indebtedness	\$ 35,581	\$ 336,696
Accounts payable and accrued liabilities (Note 5)	1,698,967	336,696
Due to related parties (Note 6)	<u>9,406,395</u>	<u>4,722,671</u>
	<u>11,140,943</u>	<u>5,059,367</u>
D E F I C I T		
SHARE CAPITAL	100	100
INVESTED IN CAPITAL ASSETS	1,078,605	514
UNRESTRICTED NET DEFICIENCY	<u>(10,768,286)</u>	<u>(4,919,927)</u>
DEFICIT	<u>(9,689,581)</u>	<u>(4,919,313)</u>
	<u>\$ 1,451,362</u>	<u>\$ 140,054</u>

Approved on behalf of Chief and Council:

Approved on behalf of the Board of Directors:


 Chief


 Councillor


 Councillor


 Councillor

FISHER AMBULANCE SERVICE LTD.

STATEMENT 2

STATEMENT OF OPERATIONS

YEAR ENDED MARCH 31

	2023	2022
REVENUE		
User fees	\$ 2,259,624	\$ 1,507,852
Interest	2,658	2,661
Trust revenue	<u>466,801</u>	<u>19,680</u>
	<u>2,729,083</u>	<u>1,530,193</u>
EXPENDITURES		
Amortization of capital assets	324,342	
Bad debts		974,688
Insurance	9,354	12,514
Interest and bank charges	38,665	9,545
Office	150,719	107,094
Professional fees	33,237	59,201
Repairs and maintenance	464,656	257,805
Salaries and benefits	5,550,114	2,224,557
Training and development	55,654	16,288
Travel	32,239	10,113
Utilities	30,684	2,601
Supplies	615,024	614,713
Uniforms	<u>194,663</u>	<u>122,562</u>
	<u>7,499,351</u>	<u>4,411,681</u>
EXCESS OF EXPENDITURES OVER REVENUE	\$ <u>(4,770,268)</u>	\$ <u>(2,881,488)</u>

FISHER AMBULANCE SERVICE LTD.

STATEMENT 3

STATEMENT OF DEFICIT

YEAR ENDED MARCH 31

	Net assets invested in		2 0 2 3	2 0 2 2
	Capital Assets	Unrestricted		
BALANCE, <i>beginning of year</i>	\$ 514	\$(4,919,927)	\$(4,919,313)	\$(2,037,756)
Excess of expenditures over revenue		(4,770,268)	(4,770,268)	(2,881,488)
Acquisition of capital assets	1,402,433	(1,402,433)		(69)
Amortization of capital assets	(324,342)	324,342	-	-
BALANCE, <i>end of year</i>	\$ <u>1,078,605</u>	\$ <u>(10,768,286)</u>	\$ <u>(9,689,581)</u>	\$ <u>(4,919,313)</u>

STATEMENT OF CASH FLOWS

YEAR ENDED MARCH 31

	2023	2022
CASH FLOW FROM		
<i>OPERATING ACTIVITIES</i>		
Net loss	\$(4,770,268)	\$(2,881,488)
Item not affecting cash:		
Amortization of capital assets	<u>324,342</u>	<u>-</u>
	<u>(4,445,926)</u>	<u>(2,881,488)</u>
Changes in non-cash working capital:		
Accounts receivable	(359,367)	2,769
Prepaid expenses	(7,121)	(655)
Due from related party		(14,321)
Accounts payable and accrued liabilities	1,362,271	230,507
Accrued termination entitlement		(51,704)
Due to related party	<u>4,683,724</u>	<u>2,832,709</u>
	<u>5,679,507</u>	<u>2,999,305</u>
	<u>1,233,581</u>	<u>117,817</u>
<i>INVESTING ACTIVITY</i>		
Purchase of capital assets	(324,342)	(167)
NET INCREASE IN CASH DURING YEAR	909,239	117,650
CASH, <i>beginning of year</i>	<u>118,779</u>	<u>1,129</u>
CASH, <i>end of year</i>	\$ <u>1,028,018</u>	\$ <u>118,779</u>

FISHER AMBULANCE SERVICE LTD.

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2023

1. NATURE OF OPERATION

Fisher Ambulance Service Ltd. is a non-for-profit organization that proudly operates within the territorial boundaries of Manitoba, situated on the ancestral lands of the Anishinaabe, Cree, Ojibwe, Oji-Cree, Dakota, and Dene peoples. The organization is dedicated to providing critical healthcare services to the Peguis First Nation community and the surrounding areas. The highly trained team includes Critical Care Paramedics, Advanced Care Paramedics, Primary Care Paramedics, and Emergency Medical Responders who play integral roles in both immediate emergency response and interfacility transfers.

In addition to the ambulance services, the organization proudly supports the Community Paramedicine program in Peguis with dedicated paramedics operating response vehicles, further enhancing the organization's commitment to the health and well-being of the community we serve.

2. SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

These financial statements were prepared using the accrual basis of accounting in accordance with the Canadian public sector accounting standards for not-for-profit organizations as issued by the Public Sector Accounting Board ("PSAB"). The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

CAPITAL ASSETS

Capital assets are stated at cost less accumulated amortization. Amortization is based on the estimated useful life of the asset and is calculated on a straight-line basis as follows:

Automotive	20%	straight-line method
Equipment	20%	straight-line method
Leasehold Improvement	5%	straight-line method

REVENUE RECOGNITION

The Organization follows the deferral method of accounting for restricted revenues. Unrestricted revenues and grants are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

USE OF ESTIMATES

The preparation of financial statements in accordance with the Canadian public sector accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities at the date of financial statements and the reported amounts of certain revenue and expenses during the year. Significant estimates include the determination of the useful life of capital assets. Actual results could differ from those estimates.

EMPLOYEE FUTURE BENEFITS

The costs of defined contribution pension benefits are the employer's contributions to the plan in the period.

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2023

2. SIGNIFICANT ACCOUNTING POLICIES *(continued)**FINANCIAL INSTRUMENTS*

Financial instruments are recorded at fair value when acquired or issued. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortized cost. Due to the nature of the financial instruments held by Fisher Ambulance Service Ltd., there are no unrealized gains or losses, and therefore a statement of remeasurement gains and losses are not required for these financial statements.

3. ACCOUNTS RECEIVABLE

	2 0 2 3	2 0 2 2
Trade accounts receivable	\$ 359,367	\$ 1,091,639
Allowance for doubtful accounts	<u>-</u>	<u>(1,091,639)</u>
	<u>\$ 359,367</u>	<u>\$ -</u>

4. CAPITAL ASSETS

	Cost	Accumulated Amortization	Net Book Value	
			2 0 2 3	2 0 2 2
Equipment	\$ 927,013	\$ 234,126	\$ 692,887	\$ 685
Vehicles	1,259,906	916,462	343,444	
Leasehold Improvement	<u>44,499</u>	<u>2,225</u>	<u>42,274</u>	<u>-</u>
	<u>\$ 2,231,418</u>	<u>\$ 1,152,813</u>	<u>\$ 1,078,605</u>	<u>\$ 685</u>

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2 0 2 3	2 0 2 2
Trade payables	\$ 1,163,014	\$ 303,091
Employee deductions payable	<u>535,953</u>	<u>33,605</u>
	<u>\$ 1,698,967</u>	<u>\$ 336,696</u>

6. RELATED ENTITY TRANSACTIONS

These transactions are in the normal course of operations and are measured at the exchange value (the amount of consideration established and agreed to by the related parties), which approximates the arm's length equivalent for provision of services.

NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2023

7. FINANCIAL RISK MANAGEMENT

The Organization is exposed to different types of risk in the normal course of operations, including credit risk, and liquidity risk. The Organization's objective in risk management is to optimize the risk return trade-off, within set limits, by applying integrated risk management and control strategies, policies and procedures throughout the Organization's activities. There have been no significant changes from the previous year in the exposure to risk, policies or procedures used to manage financial instruments risk.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Organization's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. The majority of the organization's receivables are from Peguis First Nation entities.

Liquidity risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Organization will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued termination entitlement. The majority of the Organization's payable are to Peguis First Nation.

The Organization's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash flows to fund its operations and to meet its liabilities when due, under both normal and stressed conditions.

There have not been any changes in these risks from the prior year.

8. ECONOMIC DEPENDENCE

Fisher Ambulance Service Ltd. is economically dependent on financing from Peguis First Nation and funding from Health Canada for user fees. Fisher Ambulance is prioritizing a sustainable funding model to ensure operational continuity. Peguis First Nation is actively working with Fisher Ambulance to ensure funding.